

**APPENDIX C – ATTESTATION
Attestation Form**

**Prepared in accordance with section 15 of the
Broader Public Sector Accountability Act, 2010 (BPSAA)**

TO: The Board of Ontario Health, (the “Board”)
FROM: Cameron Love
President and Chief Executive Officer
The Ottawa Hospital
Date: June 7, 2023
RE: April 1, 2022 to March 31, 2023 (“the Applicable Period”)

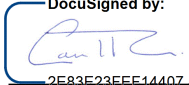
On behalf of The Ottawa Hospital (the Hospital) I attest to:

- the completion and accuracy of reports required of the Hospital pursuant to section 6 of the BPSAA on the use of consultants;
- the Hospital’s compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
- the Hospital’s compliance with any applicable expense claims directives issued under section 10 of the BPSAA by the Management Board of Cabinet;
- [to be added once ss. 15(1)(c.1) of the Act is proclaimed into force] the Hospital’s compliance with any applicable perquisite directives issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and
- the Hospital’s compliance with any applicable procurement directives issued under section 12 of the BPSAA by the Management Board of Cabinet, during the Applicable Period.

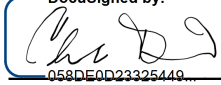
In making this attestation, I have exercised care and diligence that would reasonably be expected of a President and Chief Executive Officer in these circumstances, including making due inquiries of Hospital staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Schedule A.

Dated at Ottawa, Ontario this June 7, 2023.

DocuSigned by:

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Cameron Love, President and Chief Executive Officer
The Ottawa Hospital

I certify that this attestation has been approved by the board of The Ottawa Hospital on June 7, 2023.

DocuSigned by:

058DE0D23325449...
Claude Doucet, Chair, Board of Directors
The Ottawa Hospital

SCHEDULE A to Attestation

1. Exceptions to the completion and accuracy of reports required in section 6 of the BPSAA on the use of consultants;
No known exceptions
2. Exceptions to the Hospital's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds;
No known exceptions
3. Exceptions to the Hospital's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet;
No known exceptions
4. [to be added once ss. 15(1)(c.1) of the Act is proclaimed into force] Exceptions to the Hospital's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet; and
No known exceptions
5. Exceptions to the Hospital's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.
 - The Hospital has been guided by the five key principles outlined in the Procurement Directive: delivery of quality patient care and other services, value for money, accountability, transparency and process standardization as well as the trade agreement rules effective in 2017, Canadian Free Trade Agreement (CFTA) and the Canada-EU Comprehensive Economic and Trade Agreement (CETA) when making decisions on its operational needs for goods and services. The Hospital has endeavored to comply fully with the requirements of the Procurement Directive and has worked diligently to bring itself into full compliance by enhancing its policies and processes. However, there may be circumstances in which the Hospital has failed to comply with the strict letter of the Procurement Directive and these exceptions are noted below.
 - As anticipated by BPS Procurement Directive mandatory requirements 7.2.21 (non-competitive procurement) and 7.2.18 (term of agreement modifications), exceptions have occurred in the form of extension of contracts. These exceptions were made based on The Hospital's strategic business decisions to align the close of active contracts with that of other related products or services; or for the purposes of entering a group procurement contract to achieve optimal value for money. Exceptions were also made when the time periods required to conduct a complex and comprehensive open procurement extended beyond the end of the current contract for an essential product or service due to, for example, the review of alternative solutions or gathering of all necessary clinical input. Given that these services are needed to maintain the effective operations of the Hospital, decisions to extend some contracts were made to ensure continuity of service.
 - The Hospital is partially compliant with the mandatory requirement 7.2.22 Contract Management. Non-material exceptions relate to managing and documenting supplier performance. Management continues to develop a Third-Party Risk Management Program which is expected to be completed by 2024, which will enable TOH to assess risk and evaluate performance of suppliers.
 - When required, the Hospital has engaged in limited tendering in circumstances where it is permissible to do so and in full compliance with BPSPD and relevant trade agreements. Where certain supplier engagements have not been procured in compliance with the

requirements, they have been strategically single sourced with the support and approval of senior management and the Board, to maintain operational effectiveness, quality of patient care and value for money. It is critical in the healthcare industry, that the organization maximizes the value they receive from the use of public funds and that procurement activities result in the delivery of the right product or service at the right time and right place.

- The Hospital and/or our Group Buying Organizations (GPOs) continue to execute a sourcing strategy that maximizes available resources to complete procurement requirements in a timely and effective manner. All our GPO's state that they are compliant with the BPS Procurement Directive for the current fiscal year. The Hospital will continue to oversee GPO procurement processes to ensure continued alignment with Hospital procurement and signing policies as well as the BPS Procurement Directive, CFTA and CETA requirements.
6. Exceptions to the Hospital's compliance with the preparation and publication of business plans and other business or financial documents issued under section 13 of the BPSAA by the Management Board of Cabinet.
- No known exceptions**

APPENDIX C - HOSPITAL REPORT ON CONSULTANT USE

APPENDIX C - Hospital Report Consultant Use- Open

Name of Hospital: The Ottawa Hospital

LHIN: Ontario Health

Reporting Period: April 1, 2022 to March 31, 2023

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (\$)/ Total Paid	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation-can be deleted as it is not included in the prescribed format If Yes, did the procurement documents permit modifications to the term or value of the agreement? - added this See format attached to email
CSLT1179	Parsons Inc	TOH New Planning and Approval Studies (New Campus), (NCD). TOH oversight: Joanne Read/Cameron Love	January 13, 2020 to January 12, 2022 Amended to June 24, 2022 Amended to June 30, 2029	Original Procurement Value \$314,911.00 Amended Value \$1,248,991.00 Amended Value \$2,588,301.00 Amended Value \$7,661,646.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$3,006,256	Open Competitive RFP-TOH-CPF-2019-020	Amendment # 1 Additional NCD planning approval deliverables (increase of \$934,080.00 excluding applicable taxes), amended contract value of \$1,248,991.00. The additional deliverables include: Part A: City of Ottawa Application for Lifting of Holding Zone Part B: City of Ottawa Application for Site Plan Control for Master Site Plan Part C: City of Ottawa Application for Detailed Site Plan Control Amendment for Parkade Phase Part D: National Capital Commission Approval. Amendment # 2 Additional NCD planning approval studies and deliverables (increase of \$1,339,310.00 excluding applicable taxes) and to extend the term to June 24, 2022. Amended contract value of \$2,588,301.00. The additional scope of services and deliverables include: Part A: Additional Planning and Engineering Services for Master Site Plan and Parking Garage Site Plan Control Part B: Additional Detailed Design and Construction Services for Parking Garage Roads and Servicing Package Part C: Additional Geotechnical and Environmental Site Assessment (ESA) Investigations Part D: Additional Cultural Heritage Studies. Amendment # 3 Additional NCD planning and design deliverables for the Main Hospital CUP as well as Parking Garage Construction. (Increase of \$5,073,345.00 excluding applicable taxes) and to extend the term to June 30, 2029. Amended contract value of \$7,661,646.00. Part A: Main Hospital Building Planning & Site Civil Engineering Part B: Central Utilities Plant (CUP) Planning & Site Civil Engineering Part C: MOH & PSOS Assistance (Servicing, Roads, Planning, Environment) Part D: Conformance Consulting Services (Servicing, Roads, Planning, Environment) Part E: Parking Garage Construction Services Part F: Additional Services as Needed
CSER24943	Deloitte	Consulting services for financial advisory to assist in the development of strategy including detailed financial plans in support of the Ottawa Hospital's new campus. (NCD).	February 10, 2020 to February 9, 2025	Original Procurement Value \$500,000 Amended Value \$1,938,958.00 Amended Value \$1,998,958.00 Amended Value \$2,058,958.00 Amended Value \$2,098,958.00 Amended Value \$2,213,839.00 Amended Value \$2,408,839.00 Amended Value \$2,368,839.00 Amended Value \$2,458,839.00 Amended Value \$2,481,256.50 Amended Value \$2,745,703.50 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$324,472	Open Competitive RFP-TOH-2019-030	Amendment # 1 Budget increase to the agreement limitation of expenditure, (increase of \$1,438,958.00) for as needed financial advisory services. Total amended value not to exceed \$1,938,958.00 to the end of Stage 3. Scope of work and term of agreement remain unchanged. Amendment # 2 For additional project scope to complete " FF&E plan and Riverside lease advisory services" project deliverables (increase of \$60,000.00). Amended value \$1,998,958.00. All other terms and conditions remain unchanged. Amendment # 3 For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$60,000.00). Amended value \$2,058,958.00. All other terms and conditions remain unchanged. Amendment # 4 For additional project scope to complete "Economic Contribution Study for the New Civic Campus", project deliverables (increase of \$40,000.00). Amended value \$2,098,958.00. All other terms and conditions remain unchanged. Amendment # 5 For additional project scope to complete "Life Sciences Innovation Park Scope of Services" March 11, 2022, project deliverables (increase of \$114,881.00). Amended value \$2,213,839.00. All other terms and conditions remain unchanged. Amendment # 6 For additional project scope to complete "Credit Rating Agency Selection Rating Process Report and Delivery of Preferred Investment Vendor Scope" project deliverables (increase of \$195,000). Amended value \$2,408,839.00. All other terms and conditions remain unchanged. Amendment # 7 To reduce the project limitation of expenditure value by \$40,000. Amended value not to exceed \$2,368,839.00. All other terms and conditions remain unchanged. Amendment # 8 For additional project scope to complete "Integrated Risk Management Framework Development" project deliverables (increase of \$90,000). Amended value \$2,458,839.00. All other terms and conditions remain changed. Amendment # 9 For additional project scope to complete "Local Share Plan Municipal Contributions Review" project deliverables (increase of \$22,417.50). Amended value \$2,481,256.50. All other terms and conditions remain unchanged. Amendment # 10 For additional project scope to complete "Life Sciences Park Financial Advisory Services" project deliverables (increase of \$264,447.00). Amended value \$2,745,703.50. All other terms and conditions remain unchanged.
CSLT1180	G Bird Holdings Inc. o/a GBA Group	Consulting services for development management in the multi-phased project of the Ottawa Hospital's new campus (NCD). The supplier will work with TOH in overseeing the capital development initiative and project manage specific elements of the New Civic Campus Development.	April 1, 2020 to March 31, 2027.	Original Procurement Value \$10,000,000.00 Amended Value \$12,273,550.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$2,417,703	Open Competitive RFP-TOH-CPF-2019-070	Amendment # 1 For additional project scope for consulting services required for the parking garage of the new civic campus. The additional services includes facilitating the design, approvals and implementation of the new parking garage with the Ministry of Health and Long-Term Care and Infrastructure Ontario for project updating as required. In addition to liasing with the City of Ottawa and National Capital Commission for project updating as required. Increase to contract value of additional \$2,273,550.00, total amended value not to exceed \$12,273,550. Amendment # 2 For additional deliverables related to the geotechnical and environmental engineering services for the New Civic Development ("NCD") cost of \$363,000.00 excluding applicable taxes. The total contract value limitation of expenditure remains unchanged at \$12,273,550. Amendment # 3 To amend the resource rates and pricing schedule. All other terms and conditions including value remain unchanged. Amendment # 4 To amend the resource rates and pricing schedule. All other terms and conditions including value remain unchanged.

APPENDIX A - HOSPITAL REPORT ON CONSULTANT USE

CSLT1193	KPMG	Consulting strategic planning services for the Board of Governors. To develop a workforce transformation and sustainability strategy	June 1, 2022 to December 1, 2022 Amended to February 28, 2023	Original Procurement Value \$100,000.00 Amended Value \$155,000.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$74,992	Invitational competitive RFS # TOH-2022-101 VOR MGCS # 7434	New agreement to report Amendment # 1 Add scope of deliverables to identify the "People Strategy" additional increase of \$55,000 and extend the end date of agreement to February 28, 2023. Total amended value not to exceed \$155,000.00.
CSLT1191	Annie Hills	Consulting services for arts and wellbeing consultant to support TOH's development of "arts and wellbeing strategy" for the New Campus Development (NCD) project.	April 27, 2022 to September 7, 2022 Amended to March 7, 2023	Original Procurement Value \$31,000.00 Amended Value \$49,750.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$35,030	Open Competitive RFP # TOH-2022-040	New Agreement to report. Amendment # 1 Amendment to add additional deliverables for the Coordination and Development of Trias Prize under the art and wellness NCD strategy and extend the end date to March 7, 2023. Additional \$18,750.00, total amended value not to exceed \$49,750.00.
CSLT1198	Deloitte	Consulting Services for developing a corporate education strategy. The strategy will include all health disciplines, including physicians and non regulated Health care workers.	February 1, 2023 to December 01, 2023	Original Procurement Value \$195,000.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$0	Invitational competitive RFS #TOH-2022-110 VOR MGCS # 7434	New agreement to report
CSER25870	Berner's Bowie Lee Inc.	Consulting services to develop a creative marketing strategy and make recommendations to attract and retain registered nurses.	September 20, 2022 to December 30, 2023	Original Procurement Value \$117,750.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$99,793	Open Competitive RFP # TOH-2022-114	New Agreement to report
CSLT1197	Ernst & Young	Consulting services to develop a Digital Transformation Roadmap for several back office functions for the next 5 years leveraging Oracle ERP and other tools like Robotic Process Automation, machine learning, and AI.	January 1, 2023 to December 31, 2023	Original Procurement Value \$150,000.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): NIL	Invitational competitive RFS # TOH-2022-169 VOR Tender #9951	New Agreement to report

Hospital Report Consultant Use- Closed

Name of Hospital: The Ottawa Hospital
 LHIN: Ontario Health
 Reporting Period: April 1, 2022-March 31, 2023

Purchase Order No.	Consultant Firm Name (s)	Name and Title of Consulting Contract	Contract Term	Procurement Value	Consultant Selection Process	Modification to Agreement Yes / No
			If the contract term has been extended please include the original contract term and the amended contract term	(A) Original value plus (B) Value of amendments and (C) Total procurement value (S/V Total Paid)	(Open Competitive, Invitational Competitive, Non-competitive) If non-competitive, please provide an explanation	If No - please ensure the modification is captured in the Compliance Report/Attestation
CSLT1191	Annie Hills	Consulting services for arts and wellbeing consultant to support TOH's development of " arts and wellbeing strategy" for the New Campus Development (NCD) project.	April 27, 2022 to September 7, 2022 Amended to March 7, 2023	Original Procurement Value \$31,000.00 Amended Value \$49,750.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$35,030.00	Open Competitive RFP # TOH-2022-040	Amendment # 1 Amendment to add additional deliverables for the Coordination and Development of Trias Prize under the art and wellness NCD strategy and extend the end date to March 7, 2023. Additional \$18,750.00, total amended value not to exceed \$49,750.00. This PO is now closed.
CSER12344	Optimus SBR Inc	Consulting services for supply chain strategic planning which includes implementation, methodologies and communications and reporting. The consultant will deliver the strategic plan for TOH supply chain.	January 4, 2021 to May 1, 2021 Amended to November 1, 2021. Amended to April 30, 2022.	Original Procurement Value \$59,400.00 Amended Value \$67,500.00 Amended Value \$177,500.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$16,876.00	Open Competitive RFP - TOH-2020-066	Amendment # 1 To add additional scope of work for interviews and engagement \$8,100.00. Amendment # 2 To exercise the six month option period to extend. The term is amended to November 1, 2021. All other terms and conditions remain unchanged. Amendment # 3 To add additional scope of work for the supply chain strategy implementation. The contract value is increased by \$110,000, total amended value is not to exceed \$177,500. Amendment # 4 To extend the term to April 30, 2022.
CSLT1190PO	Anderson Insight Inc.	Strategic planning education session and public opinion polling education session for the board and in order to inform the education session, they will do some public opinion polling and demographic analysis to inform the Board's discussion on where we should focus in developing our strategic directions as it relates to generational changes impacting patient experience and the future of health human resources.	February 10, 2022 to June 30, 2022	Original Procurement Value \$62,000.00 Payments made on various dates from April 1, 2022 to March 31, 2023 (including tax): \$41,245.00	Non-Competitive Procurement	This PO is now closed. New Agreement to Report The PO is now closed.